

**EDUCATIONAL MANAGEMENT AND RESARCH IN FURTHER EDUCATION** 

# **BECOMING A NURSE AIDE: AN INVESTIGATION OF HOW NEWLY** HIRED NURSE AIDES LEARN AND DEVELOP AT THE WORKPLACE Bianca Steffen, Michael Goller & Christian Harteis

I. GERIATRIC CARE IN GERMANY

**III. RESEARCH QUESTION** 

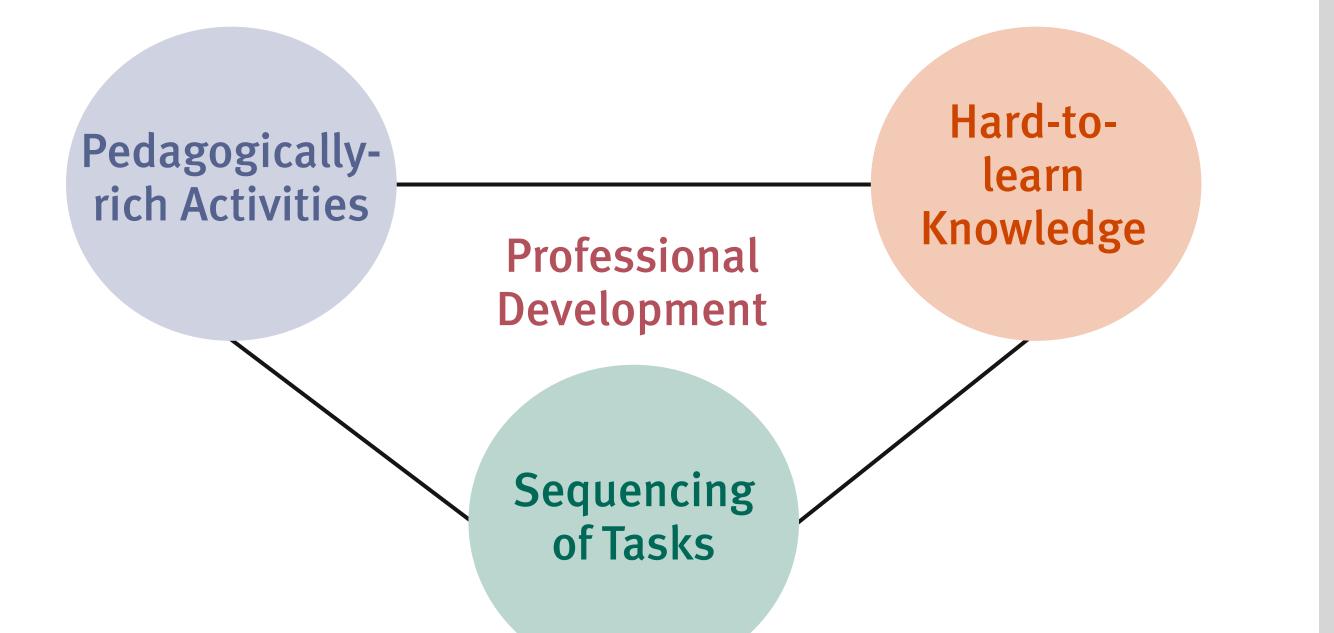
Registered practical nurse (3 years of formal qualification)

Unqualified nursing aides (on-the-job training)

Skilled care: e.g., physical and medical therapy, handovers, management of discharge.

Unskilled care: e.g., giving meals, personal care, getting in and out of bed, and dressing.

### **II. WORKPLACE CURRICULUM**



What are the current potentials and problems of the on-thejob training scheme of a particular German nursing home?

### IV. METHODOLOGY

Semi-structured interviews after a pilot study:

- two novice aides (<2 years of experience)
- six aides (2-19 years of experience)
- six practical nurses (6-26 years of experience)

Qualitative content analysis: a deductively-developed coding system was inductively revised and complemented. Blind coding: seperate coding by two researchers, discussion of disagreements to adjust or delete codings.

### V. SEQUENCING OF TASKS

Taking care of residents: starting with "easy" ones, after gaining work experience and competence caring for more "difficult" residents.

### VI. HARD-TO-LEARN KNOWLEDGE

#### Everyday knowledge

#### Some knowledge is perceived as everyday knowledge which factors affect timing of duties. needs no explanation. Insufficient application of everyday knowledge leads to mistakes.

#### Lack of knowledge

Daily structure: different Work duties are difficult to align with opaque task structures.

#### **Prior experiences**

"To me it is very important whether they have a bit of experience because then I know that I don't have to especially look at everything in detail." (Instructor)

## Pathologic hard to handle Professional Development Compliant Noncompliant easy to handle Healthy

### **VII. PEDAGOGICALLY-RICH ACTIVITIES**

• Briefings in front of residents' rooms: help understanding residents' condition and registered nurses' work.

### **VIII. SUGGESTIONS FOR IMPROVEMENT**

- Handing daily time schedules or summaries of residents' backgrounds over to novices to reduce their cognitive load and to structure previously opaque knowledge.
- Meetings/handovers: help acquire opaque knowledge and daily tasks. Some aides even arrive before paid hours.

"If you experienced a particular situation during the day, we talk about it together. The novice also speaks about special things. And then we speak about it, how you can react, what options you have and we help each other." (Registered nurse)

- More reflection on novices' prior experience and assumption of less knowledge to be already existing.
- Keeping the sequencing of tasks and (financially) supporting the aides' attendance at handovers.

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